

Funding Committee of the City Bridge Foundation Board

Private Agenda
Wednesday, 10 September 2025



Bridging London, Connecting Communities





Date: WEDNESDAY, 10 SEPTEMBER 2025

Time: 11.00 am

Venue: COMMITTEE ROOMS, WEST WING, GUILDHALL AND VIA MICROSOFT

TEAMS

Members: Deputy Nighat Qureishi (Chair)

Deborah Oliver (Deputy Chair)

Deputy Paul Martinelli

Deputy James Thomson CBE

Jannat Hossain Holly Piper Cliff Prior Karin Woodley

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Ian Thomas CBE
Town Clerk & Chief Executive
City of London Corporation (Trustee)

Simon Latham
Acting Managing Director of
City Bridge Foundation

AGENDA

Trigger warning: these papers include discussion of a number of sensitive topics which could cause distress. Topics may include, but are not necessarily limited to: hate crime, abuse, suicide, self-harm, coercion and neglect.

Part 1 - Public Agenda

Governance and Strategy

- 1. APOLOGIES
- 2. DECLARATIONS OF INTERESTS
- 3. MINUTES

To agree the public minutes and non-public summary of the meeting held on 9 June 2025.

For Decision (Pages 7 - 14)

4. OUTSTANDING ACTIONS*

There are no current outstanding actions.

For Information

5. CHIEF FUNDING DIRECTOR'S UPDATE REPORT

Report of the CBF Chief Funding Director

For Information (Pages 15 - 22)

Finance

6. BUDGET MONITORING REPORT FOR CBF FUNDING ACTIVITIES: PERIOD ENDED 30 JUNE 2025

Report of the CBF Interim Finance Director

For Information (Pages 23 - 28)

Bridging Divides - Funding Applications

7. GRANT FUNDING ACTIVITY

Report of the CBF Chief Funding Director

For Information (Pages 29 - 58)

Other

8. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT

9. EXCLUSION OF THE PUBLIC

MOTION - That the public be excluded from the meeting for the following items of business below which relate to functions of the Court of Common Council not subject to the provisions of Part VA and Schedule 12A of the Local Government Act 1972 and which it is considered would not be in the best interests of the charity to disclose in a public meeting (engaging similar considerations as under paragraphs 2 and 3 of Schedule 12A of the 1972 Act).

For Decision

Part 2 - Non-Public Agenda

Governance and Strategy

10. NON-PUBLIC MINUTES

To agree the non-public minutes of the meeting held on 9 June 2025

For Decision (Pages 59 - 64)

11. FUNDING OPERATIONAL RISK REGISTER

Report of the CBF Operations Director

For Decision (Pages 65 - 72)

Standing With Londoners - Funding Policy

12. STANDING WITH LONDONERS: ACCESS TO JUSTICE

Report of the CBF Chief Funding Director

For Decision (Pages 73 - 106)

13. STRATEGIC TRANSITION AWARDS

Report of the CBF Chief Funding Director

For Decision

(Pages 107 - 116)

14. STRATEGIC TRANSITION AWARD - RECOMMENDATION FOR FUNDING TO SAMARITANS

Report of the CBF Chief Funding Director

For Decision

(Pages 117 - 126)

15. STANDING WITH LONDONERS: CATALYSING CHANGE – IMPLEMENTATION PRINCIPLES IN FUNDING ADVOCACY & CAMPAIGNING

Joint report of the CBF Communications & Engagement and CBF Chief Funding Director

For Decision

(Pages 127 - 140)

Social Investment

16. ENTERPRISE SUPPORT PROGRAMME DELIVERED BY SCHOOL FOR SOCIAL ENTREPRENEURS AND PARTNERS

Report of the CBF Chief Funding Director

For Decision

(Pages 141 - 152)

17. SOCIAL INVESTMENT PORTFOLIO RISK

Report of the CBF Chief Funding Director

For Discussion

(Pages 153 - 156)

18. SOCIAL INVESTMENT PORTFOLIO REPORT

Report of the CBF Chief Funding Director

For Information

(Pages 157 - 166)

Bridging Divides - Funding Applications

19. PIPELINE OF STRATEGIC INITIATIVES*

Report of the CBF Chief Funding Director

For Information

(Pages 167 - 182)

Other

20. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

Part 3 - Confidential Agenda

21. CONFIDENTIAL MINUTES

To agree the confidential minutes of the meeting held on 9 June 2025.

For Decision

NB: Certain non-contentious matters for information have been marked * with recommendations anticipated to be received without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting.

Agenda Item 3



FUNDING COMMITTEE OF THE CITY BRIDGE FOUNDATION BOARD Monday, 9 June 2025

Minutes of the meeting of the Funding Committee of the City Bridge Foundation Board held at Committee Rooms, West Wing, Guildhall and via Microsoft Teams on Monday, 9 June 2025 at 11.00 am

Present

Members:

Deputy Nighat Qureishi (Chair) Deputy Paul Martinelli Deputy James Thomson CBE Jannat Hossain (Co-opted Member) Holly Piper (Co-opted Member) Cliff Prior (Co-opted Member) Karin Woodley (Co-opted Member)

Officers:

Simon Latham

Sacha Rose

Henrietta Martin-Fisher

Geraldine Page

Tim Wilson

Rebecca Roberts

Hannan Ali

Maria Hughes

Callum Southern

Joseph Anstee

Keyana Kasujja

Also in attendance:

Demi Ruffel

Jonathan Townsend

Leanne Zahra

- Interim Managing Director City **Bridge Foundation**
- **CBF** Chief Funding Director
- Interim CBF Finance Director
- **CBF** Funding Director
- CBF Funding Director & Social **Investment Fund Manager**
- **CBF** Funding Director
- **CBF** Funding Manager
- **CBF** Funding Manager
- CBF Head of Strategy & Governance
- **CBF Governance Support Officer**
- **CBF** Governance Manager
- King's Trust
- Chief Executive, King's Trust
- Head of Partnerships, King's Trust

APOLOGIES 1.

Apologies were received by Deborah Oliver.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

Sacha Rose made a declaration as a previous Director for School for Social Entrepreneurs.



3. TERMS OF REFERENCE

RESOLVED – That, the Committee receive the resolution of the City Bridge Foundation Board on 7 May 2025 appointing the Committee and approving its terms of reference.

4. ELECTION OF DEPUTY CHAIR

The Committee proceeded to elect a Deputy Chair in accordance with Standing Order No. 29. Expressions of interest were sought and Deborah Oliver, being the only Member indicating their willingness to serve, was duly elected as Deputy Chair of the Funding Committee of City Bridge Foundation Board for the ensuing year.

The Committee extended its thanks to outgoing Committee Member John Griffiths.

5. **MINUTES**

RESOLVED – That, the public minutes and non-public summary of the meeting held on 17 February 2025 be agreed as a correct record.

6. OUTSTANDING ACTIONS

The Committee received a list of outstanding actions and noted the updates in respect of the items listed.

RESOLVED – That, the outstanding actions list be noted.

7. CHIEF FUNDING DIRECTOR'S UPDATE REPORT

The Committee considered a report which provided an update on key areas of activity. The report provided detail on the Funding Updates on Bridging Divides, including the Anchor, Propel/Collaboration Circle and Suicide Prevention programmes and Bridging Divides Legacy and Transition work, CBF's Trans Inclusion in Funding Policy, updates on the Enterprise Development Pilot and social investment, the recruitment of a Director of EDI, Equity Partners Forum, strategy & governance updates on the CBF Board, a CBF Board and Committee Member Portal, Arkwright Scholarship and Smallpeice Trust -Bridge Challenge STEM day, Impact & Learning updates on Welcome Sessions, 'Lunch and Learn' and Spotlight Talks Series, plus updates on Finance and Media Coverage. The Funding Director informed the Committee that a mini-review of social investment policy was being undertaken to align it with the Standing With Londoners policy and noted that a breakfast meeting had been organised with CBF Members on 30 June 2025. She also highlighted, following the launch of the Standing with Londoners policy, that there had been an open call to refresh the Equity Partners Forum.

The Chief Funding Director introduced Jerome Williams to the Committee following his appointment as Director of Equity, Diversity and Inclusion (EDI).

The Committee sought clarity on the 2024/25 grant budgets and grants awarded. The Chief Funding Director noted that £78.6m had been spent against the grant budget of £80.6m and explained the underspend had occurred due to work around the governance of social investments that led to



delays. She reported that the grant budget for the following year was forecast to be around £42m.

A Member sought to confirm which programme the Standing for Londoners policy applied to. The Chief Funding Director confirmed it fell under Responsive Grant Making, but was also linked to Funder Plus work and a number of legacy and transition awards which would go to the Committee in September.

8. **DELEGATED AUTHORITY POLICY REVIEW**

The Committee considered a report which invited it to review the charity's delegated authority policy and framework in respect of funding application decisions and agree any amendments accordingly, to be recommended to the CBF Board where necessary. The report proposed that the framework be amended so that recommendations to reject all funding applications over £500,000 can be decided by the Funding Committee, without further reference for applications over £1m to the CBF Board. This was proposed in order to streamline the applications process and provide more timely decisions for funded organisations. The Head of Strategy & Governance informed the Committee that the report, if approved, included a procedural amendment that all decisions to reject funding submissions of £500,000 could be rejected solely by the Funding Committee and would not need to also be formally rejected by the CBF Board.

A Member noted that most social investment were done in collaboration with other investors which could cause significant delays as different organisations operated different meeting schedules and considered how Officers would manage decisions around that. Officers explained timing was taken into account and there were mechanisms in place to ensure decisions could be taken in haste to align with other potential investors.

The Committee sought to understand the thinking on the asymmetry on thresholds as Funding Committee could sign-off on social investments of up to £2m. Tim Wilson explained it was recommended by a Member of the CBF Board and the Investment Committee that the Funding Committee retained oversight of larger and more capital-intensive activities. The Head of Strategy & Governance indicated it was the first time a limit had been set and an investment at the level required to go to CBF Board had not been received yet and the limit had not caused any issues as of yet.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

i) Reviewed and agreed the delegation framework in respect of new grant and social investment recommendations as set out at paragraphs 9 and 10 of the report.

9. STRATEGIC INITIATIVE: KINGS TRUST

The Committee considered a report which informed Members of the outcomes of the 10-year strategic grant to the King's Trust (formerly Prince's Trust). It



provided information on the background of the partnership, a summary of key research related to young people, and outcomes over the years that led to 16,800 young people directly benefitting from this funding. The Acting Managing Director of City Bridge Foundation (AMD) introduced the report and highlighted the original grant was a significant shift in the way the charity funded which had become normalised, while the recently adopted funding policy committed to 10 years with fewer restrictions on organisations and they spent funding awarded to them. He added it was testament to the success of the partnership with the King's Trust charity and all the learning the team had received over the 10-year period. The AMD thanked the King's Trust for the work done to support CBF as the partnership had been invaluable to the way in which CBF had evolved as a funder.

The Chief Executive of the King's Trust praised the flexibility that the charity had provided over ten years and acknowledged the growth of the relationship to target and focus specifically on the needs of particular areas of London. He added that King's Trust, with the support of CBF, were set to announce their vision of ending youth unemployment and highlighted the 17,000 young people the charity had supported. He expressed his heartfelt appreciation for the support CBF had provided to the King's Trust. The Head of Partnerships at King's Trust highlighted that through 33 security programmes, the Trust had supported 600 young people, with 92 going into the security industry and many supporting the public in protection. She also added that CBF had supported the King's Trust with mental health counselling for young people which had been life-changing for some.

Demi Ruffel from King's Trust stated that the Youth Voice Panel had provided a life changing experience for her and many young people across London as it had provided a platform, helped build relationships and confidence and taught communications and practical skills which went beyond the classroom. She added that sitting on the UK and Ireland Government Youth Board gave her confidence to advocate for herself and others and noted the guidance she had received from the Trust.

It was discussed whether there were any learning opportunities for the Trust from the last ten years. The Chief Executive of King's Trust noted that strong working relationships had been formed and acknowledged that the learning King's Trust had done from partnership would change the way the charity would approach things. The Head of Partnerships at King's Trust informed Members that most of the learning had happened in the last three years and was keen to ensure best practice was utilised and wanted to ensure, in a leadership role, that she advocated the work that had already been done. Officers from CBF informed the Committee that the charity and the trust would reflect on outcomes at a lunch and learn and added the co-creation of report frameworks worked well and the Trust now used partnership organisations in communities that they previously lacked to reach to access.

Members welcomed the impact report and queried whether the partnership was making the most of the broader City of London Corporation, including the family of schools and the Barbican Art Centre as they could maximise opportunities.



The Head of Partnerships at King's Trust agreed there were opportunities for more alongside work already done with the City of London schools and highlighted conversations with Tower Bridge to encourage young people to visit the bridge. CBF Officers added that substantial conversation had been had around total assets integration within the relationship and had discussed potential projects with Innovation & Growth and the City of London schools.

It was queried by Members whether a lack of detail around numbers of care leavers and ex-offenders during the 10-year programme was deliberate. The Head of Partnerships at King's Trust acknowledged more detail needed to be added and the impact had been different in the last three years., especially across different programmes.

Questions were raised on the gender gap between young women and young men that the partnership had impacted upon. The Head of Partnerships noted that amendments needed to be made to page six of the appendix document. CBF Officers noted the Trust had worked hard to increase the numbers of young women affected by the programme following targets set by the Committee in 2021 which they confirmed was met in 2022 with 51% being young women.

The AMD stated that there had been difficulty trying to tie the wider corporation to the partnership between CBF and the Trust and more work needed to be done with funding policy about how to support funded organisations as the charity had struggled to be more substantive about its total assets. He added it would be helpful to get feedback from the Trust on how to articulate that.

The AMD noted he was keen to understand what would happen next in London for King's Trust and sought to understand how the charity would build on the legacy of the partnership. The Chief Executive of King's Trust highlighted the importance of place and targeting the highest levels of economic disadvantage whilst acknowledging gender and ethnicity. He added London was a central part of the strategy and the King's Trust had targeted nine locations in London as being the most important areas to work in, with the partnership having been a significant platform from which to build upon.

It was considered whether key learnings would be published to allow other organisations to use. CBF Officers confirmed that the King's Trust would host the end of partnership report on their website and work with Communications had already been planned.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

i) Noted the report for the end of the ten-year strategic grant.

10. STRATEGIC INITIATIVE: MIGRATION EXCHANGE

The Committee considered a report which could be considered under the Delegated Authority process, in consultation with the Chair and Deputy Chair of



the Funding Committee of the City Bridge Foundation Board. However, queries were raised during the Delegated Authority process. As such, the proposal was referred to the Funding Committee for further consideration. A CBF Funding Manager indicated Migration Exchange was a strategic collaboration between a number of different organisations for an end to No Recourse to Public Funds (NRPF) partnership and confirmed the proposal was for £300,000 over three years from City Bridge Foundation.

It was noted by a Member that there were exemptions to the No Recourse to Public Funds and appreciated the work going toward Migration Exchange as, while there was a big objective and it was unlikely the government would abolish the policy, it could still be acted against. The Member added that £15m had been spent on work related to NRPF between January 2020 and December 2024 and suggested there was a conservation to be had about public policy's impact upon civil society.

A Member sought to explore what queries had been raised in relation to the decision not being taken under Delegated Authority. Another Member indicated he had raised concerns that the Committee had not made a formal decision on the policy of ending NRPF, and was concerned as to whether it was an efficient use of funds as no political party was likely to campaign for the end of NRPF in the next five years. The Member also raised concerns on the legality of the funding as NRPF was time limited as many were asylum seekers who would receive a final outcome on their immigration status within 18 months. Officers noted that organisations focusing on a wide array of strands of work, such as homelessness, child poverty, violence against women, as well as the refugee and immigration, sought to change the policy as they were affected by NRPF and indefinite right to remain was granted after 10 years. Officers also added that 58% of households that were receiving local authority support due to the policy resided in London and 52% of NHS workers in London were migrants who were subject to the NRPF policy.

A Member suggested that there was a lot of misunderstanding about the NRPF which the proposed work would help to rectify and added that if NRPF could not be ended, there was potentially scope to change data available that showed the harm that came to children and families as a result of NRPF policy as it was currently structured.

A Member indicated that such policies were only successful if there was a shift in the Overton window and urged caution as the topic required sensitivity.

The Chief Funding Director highlighted that Migration Exchange had a positive relationship with the government and hoped that would be continued moving forward.

The Committee sought to understand the extent to which the charity had a voice around the changes it sought to make to the NRPF policy and considered whether the charity was clear on whether it wanted to direct funding to charities that had a direct impact compared to charities that ran policy campaigns. The Chief Funding Director indicated that the framework for change that underlined



the new policy was clear the charity would fund in a variety of ways, including one on catalysing change which was related to work around community organising campaigns, meeting needs which was related to service delivery, and infrastructure capacity building and leadership. She added it was important to fund in a variety of ways and expected Access to Justice to be more toward the meeting needs element of the work.

A Member suggested that the charity needed to move away from funding the same organisations it had always funded as expecting the same organisations to do the same work and expect different outcomes did not make sense and added the charity could seek more involvement if it wished to.

The AMD asked Officers to demonstrate how the grant would be appropriately monitored. Officers confirmed that there were different groups in the assessment and funders could join the groups to attend a half-day event which brought together everyone in the partnership and Officers added they would be content to provide an update to the Committee following such a meeting. In relation to monitoring, Migration Exchange had provided newsletters updating on meetings they had with Members of Parliament on a cross-party basis.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

i) Award Migration Exchange (Global Dialogue) £300,000 over three years (3 x £100,000) to contribute towards the End NRPF (No Recourse to Public Funds) Partnership. This grant will contribute towards convening, facilitation and learning, participation for different working groups, communication costs as well as capacity building and leadership development for the organisations involved in this Partnership.

11. GRANT FUNDING ACTIVITY

The Committee considered a report which provided details of funds approved and rejected under Delegated Authority since the last meeting of the Funding Committee in February 2025 through to 19 May 2025; the remaining 2024/25 grants budget; grants spend to date and for this meeting by London Borough compared with the Multiple Index of Deprivation and any grant variations that had been approved under Delegated Authority.

RESOLVED – That, the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

i) Received the report and noted its contents.

12. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT

There were no questions or any other business.



13. EXCLUSION OF THE PUBLIC

RESOLVED – That, the public be excluded from the meeting for the following items of business below which relate to functions of the Court of Common Council not subject to the provisions of Part VA and Schedule 12A of the Local Government Act 1972 and which it is considered would not be in the best interests of the charity to disclose in a public meeting (engaging similar considerations as under paragraphs 2 and 3 of Schedule 12A of the 1972 Act).

14. **NON-PUBLIC MINUTES**

RESOLVED – That, the non-public minutes of the meeting held on 17 February 2025 be agreed as a correct record.

15. STANDING WITH LONDONERS : FUTURE FUNDING POLICY IMPLEMENTATION

The Committee considered a report of the Chief Funding Director.

16. REPOWERING FINANCE REVOLVING LOAN FACILITY

The Committee considered a report of the Chief Funding Director.

17. ENTERPRISE DEVELOPMENT

The Committee considered a report of the Chief Funding Director.

18. SOCIAL INVESTMENT PORTFOLIO REPORT

The Committee considered a report of the Chief Funding Director.

19. PIPELINE OF STRATEGIC INITIATIVES

The Committee considered a report of the Chief Funding Director.

20. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE AND ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

One item of other business was considered in confidential session.

The meeting ended at: 1:18pm
Chair

Contact Officer: Callum Southern

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Agenda Item 5



Committee:	Date:
Funding Committee of the City Bridge Foundation Board	10 September 2025
Subject: Chief Funding Director's Update Report	Public
Report of: CBF Chief Funding Director	For Information
Report author: Sacha Rose, CBF Chief Funding Director	

Summary

To support the Funding Committee in the discharge of its duties, this regular report provides an update on key areas of activity to note and agree, where necessary. Specifically, the report provides details on the following: Funding updates about *Standing with Londoners*, *Bridging Divides*, Transition Grant Management, Social Investment, Social Enterprise Support, the Anchor, Propel and Suicide Prevention funding programmes, plus updates on Equity Partners, the CBF Board Strategic Away Half-Day, Safeguarding Training, Learning Programme for Funding Team, Welcome Session for Bridging Divides Grant Holders, and Media Coverage.

Recommendations

It is recommended that the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of CBF and solely in the charity's best interests:

i) Note the contents of the report.

Main Report

Funding Updates

1. 30 Years of Funding – 2025 marks the 30th anniversary of the Charities (The Bridge House Estates) Order 1995, the cy-près scheme which governs CBF's funding, following the historic decision to broaden the charity's charitable purposes and allow for income surplus to that required for the maintenance of the Thames bridges to be used for other charitable purposes for the general benefit of the inhabitants of Greater London. The first meeting of the charity's funding arm, which would come to be known as City Bridge Trust, was held on 27 September 1995, with the approval of 11 grants totalling £168,350. As part of marking this occasion, the team have published this article looking back at the last 30 years, the impact of CBF's funding, and what the future holds.

City Bridge Foundation | Celebrating 30 years of funding by City...

2. <u>Standing with Londoners</u> – The Funding Team continues to deliver across multiple strategic and operational workstreams during a period of transition and restructure. The final phase of the implementation of the team restructure is underway. Since our last meeting in June the Programme and Partnerships team recruitment has concluded. This saw the appointment of four new Programme and Partnerships Leads (PPL) who will specialise as follows:



- Access to Justice Stella Brown
- Climate and Environmental Justice Clara Espinosa
- Racial Justice Khadra Aden
- Economic Justice Abi Sommers
- 3. Programme and Partnership Managers have been recruited, alongside Senior Funding Officers and Funding Officers, and CBF are in the final stages of recruiting to the Strategic Transitions team.
 - Conversely, the charity has said goodbyes to several colleagues. August saw the departure of Sam Grimmett Batt, Caspar Cech-Lucas and Nat Jordan, while Shegufta Slawther and Sandra Jones will be leaving CBF in September.
- 4. A full team chart can be provided at the December Funding Committee when the Implementation phase has concluded.
- 5. <u>Bridging Divides</u> CBF closed its open and responsive funding programmes to new applications for one year from 8 October 2024, following an earlier partial closure in July. This decision, approved by the Funding Committee and CBF Board in September 2024, was prompted by a sharp increase in applications that exceeded available funding, alongside the need to focus on strategic priorities such as the Future Funding Policy (FFP), the Suicide Prevention Programme, and the Anchor Programme.
- 6. Following the closure announcement, CBF received a total of 928 applications, with a combined requested amount of £173.6 million. As previously reported, by mid-January 2025 this number had been reduced to 404 applications (totalling £60 million), with a further reduction to 85 applications (totalling £11.4 million) by May 2025. All remaining applications were scheduled for consideration at the final two Funding Panels in May and June.
- 7. As of 21 August 2025, all *Bridging Divides* applications have been assessed, and only a small number of applications remain in final internal stages:
 - 5 applications (totalling £1.15 million) are undergoing final financial review.
 - A further 11 applications (totalling £2.69 million) are awaiting approval through the delegated authority process.
- 8. This will finalise all applications under the *Bridging Divides* programme. The scale and pace of this work over the past year has been significant, and we would like to record our appreciation for the team's professionalism, care and sustained effort in concluding this major phase of work.
- 9. Today's agenda includes a proposal for transition funding to support the sector as CBF moves from *Bridging Divides* to *Standing with Londoners*.
- 10. <u>Transition Grant Management</u> CBF is currently navigating a transitional phase as it prepares to launch the first programme under the *Standing with Londoners* funding policy, while continuing to manage nearly 1,700 active grants



- awarded through *Bridging Divides*. This figure includes a surge in applications received following the announcement of *Bridging Divides*' closure.
- 11. To manage this dual responsibility, the CBF Funding Team restructure included the creation of a dedicated Transition Team. This allows colleagues focused on developing Standing with Londoners to do so, while ensuring continuity in grant oversight. A portion of the 1,700 grants those aligned with our new approach, either through relevance to one or more Justice Areas or as strong examples of systems change were identified for ongoing management by the newly created Programme and Partnerships Team.
- 12. Following a team-wide categorisation exercise:
 - 500 grants will be allocated to the Programme and Partnerships Team.
 - Just over 1,000 grants will be assigned to the Transition Team.
 - The remaining balance consists of applications pending funding decisions at the time of data extraction from Salesforce. Most are expected to fall under the Transition Team's remit.
- 13.CBF recognises that many organisations within the Transition portfolio are delivering work that aligns with the aims of *Standing with Londoners*, even if their current grants do not. Officers are committed to ensuring these organisations are aware of future funding opportunities and that their existing grants are concluded effectively.
- 14. As the Transition Team is appointed, CBF will develop tailored engagement and support plans for this cohort, and explore opportunities to improve efficiency in grant management, including:
 - Converting project funding to core costs,
 - · Streamlining monitoring requirements, and
 - Offering access to Funder Plus and Enterprise Development support.
- 15. <u>Social Investment</u> Officers are working on three potential investment recommendations for December Committee. Today's papers also include a draft portfolio risk framework, on which Member feedback is sought.
- 16. In the last quarter, the social investment team continued efforts to solidify CBF's profile within the social investment sector. This included activities to raise awareness of the social investment fund, deepen relationships with other social investors, and track emerging trends, challenges, and priorities within the sector-for both investors and investees.
- 17. Notable themes have included a focus on climate justice and the role of communities in the green transition. As part of this engagement, officers attended events such as "Just Transition with Community Changemakers" and "Financing the Future," the latter exploring the policy and investment landscape for environmental impact. Officers also contributed to collaborative investor convenings, including reviewing social investment showcase pitches ahead of an



event run by the Association of Charitable Foundations in October, and joining the Pathway Fund roadshow in London.

- 18. Engagement with investees included a site visit to Repowering London, where officers met Repowering staff and heard more about their experience of the social investment process. Officers also attended the Snowball annual showcase for investors, titled *World Changing Returns*, and participated in an investor roundtable for Big Issue Invest's Growth Impact Fund.
- 19. Other events reflected the theme of Equity and Inclusion, including attendance at two conferences: the Black Business Entrepreneurship Conference 2025 and Foundervine's conference, where officers were able to network and engage with social enterprises from diverse backgrounds. Another key theme was young people's engagement with social entrepreneurship, as well as how CBF's *Standing with Londoners* priority areas impact young people. Officers attended a child-lens investing event, which explored what it is and how to get started, as well as UnLtd's Funding Futures programme, which highlighted how young people are taking the lead.
- 20. Since the last Funding Committee, officers have reviewed 23 social investment enquiries. The total funding requested through these enquiries is £13.28 million, although five organisations have not yet disclosed a specific funding ask. Where figures are available, the average request stands at £737,777, with individual enquiries ranging from £150,000 to £5 million. At the time of writing, seven proposals are actively under consideration and are likely to progress to investment consideration. These total £7.08 million in requested funds, with an average ask of £1,416,000.
- 21. Recent enquiries reflect a strong focus on affordable housing and community infrastructure; climate action and environmental sustainability; advancing equity, diversity, and inclusion, including accessibility and racial justice; targeted support for refugees, survivors, and other marginalised groups; initiatives promoting youth engagement, arts, and wellbeing; and technology-driven solutions for social impact and economic empowerment.
- 22. <u>Social Enterprise Support</u> Today's agenda includes a proposal recommending a funding award of £2m to the School for Social Entrepreneurs for a programme of enterprise grants coupled with capacity building support. This follows an internal piece of research conducted by officers which explored the gaps in London's enterprise support provision, and CBF's potential contribution to filling these. It is the outcome of an open call inviting proposals from experienced enterprise providers in London.
- 23. In July, officers submitted a response to a consultation by Access the Foundation for Social Investment on the proposed use of dormant assets money to incentivise social investment to civil society organisations. Officers shared some of the insights from our internal research as well as our experiences as both a grant funder and social investor. These included how enterprise grants are most effective when coupled with technical assistance and capacity building, but this capacity building needs to be brokered with both care and thoughtful triage of the



needs of charities and voluntary groups receiving it. It should also be flexible, informed by need and, as much as feasible, bespoke.

- 24. Officers will continue to consult on and explore a range of options for the use of a further £2m earmarked for enterprise grantmaking and support across the next couple of years.
- 25. <u>Anchor Programme</u> In June 2025, Cohort One of the Anchor Programme visited Southall Community Alliance as part of an interactive learning day. The group first visited a new community centre built as part of the redevelopment of Southall before going to Western Road Urban Garden, an initiative delivered with Ealing Council, which aims to transform disused land into a vibrant, accessible space for community connection and food growing.
- 26. Over August, Anchor learning sessions were paused to account for the summer holiday period. However, during this time, Anchor learning partner TSIP has been developing an Anchor Programme 'welcome pack', which includes a summary of key programme themes, links to guest blogs and practical information for onboarding new staff in the event of staff changes at each funded organisation.
- 27. In September, one-to-one learning interviews will be held with each funded organisation, as well as a dedicated learning session to introduce Cohort Two to the Anchor Programme's learning themes already explored by Cohort One.
- 28. Anchor Leads will be working closely with CBF's Impact and Learning (I&L) team to review Cohort One's first-year reporting and survey the experience of funded organisations using the bespoke Anchor Impact and Learning forms. These insights will help refine the I&L process before Cohort Two begin reporting on first year activities in early 2026.
- 29. As the learning partnership draws to a close at the end of October 2025, TSIP will prepare final outputs and a full programme report. To mark this moment, a final learning event will be held in early October 2025 at Camley Street Natural Park. This event will bring together the CBF Funding team, Anchor funded organisations, systems thinkers and leading trusts and foundations to reflect on the Anchor Programme's learning journey and explore how long-term, transformative funding can drive systems change.
- 30. Propel The Propel Long-Term Grants Programme launched for expressions of interest in April. Of the 131 eligible organisations, 108 submitted expressions of interest, and approximately 39 have been shortlisted to proceed to stage two, with an expectation of a 90% success rate at second stage. These were assessed jointly by collaborating funders, including CBF, the National Lottery Community Fund, the GLA, and Equity Partners, with all equity partners also participating in the assessment process as well as in the panel discussions.
- 31. The first stage-two cohort, covering 16 grants, will close in September, with two further cohorts to follow. The timing of each cohort will depend on the end date of organisations' current grants, with three cohorts in total to be delivered through the Collaboration Circle (CC), a vehicle established by London Funders to



convene funders in the interests of collaboration. The programme remains on target for a minimum of 75% of final awards to be directed to equity-led or by-and-for organisations, in line with the Propel' strategic goals. At the July 2025 meeting of the CBF Board, the Board delegated authority for the sign-off of arrangements with CC to the Acting Managing Director of CBF, and arrangements are expected to be completed in early September.

- 32. <u>Suicide Prevention</u> In July, we celebrated that David Breakspear, Kate James and Henry Zhang were granted the Freedom of the City, in recognition of their work as members of the Suicide Prevention Programme's Lived Experience Advisory Group. They were joined by Philip Pirie, another member of the group, who already had his Freedom. Sacha Rose, CFD, and Abi Sommers, co-lead of the Suicide Prevention Programme, attended the ceremony. David, Kate and Henry were nominated last year by Deputy Nighat Qureishi and Deputy Paul Martinelli in their respective roles as Chair and Deputy Chair of the Funding Committee.
- 33. With regards to programme delivery, the programme's learning partner Making Impact Matter (MIM) has now completed onboarding with all organisations funded under the programme. Work has begun to understand the organisations' existing impact measurement processes and needs. MIM will be holding an in-person event in September to bring the funded cohort together and further co-create the programme's theory of change and impact framework.
- 34. An assessment of funded organisations' suicide prevention training needs has been carried out with initial training due to be delivered in the autumn.
- 35. A funding recommendation for Samaritans is included at Item 14 on the agenda.

Equity, Diversity and Inclusion (EDI) Updates

36. Equity Partners – Earlier in 2025, following a competitive process, CBF recruited seven Equity Partners to act as critical friends and advisors to the Funding Team. Following a kick off meeting in May, they were brought together in July for an engaging workshop facilitated by Tyde Consulting to feedback on the Standing with Londoners Theory of Change and developing Access to Justice programme. Their views have been integrated into these pieces of work.

Strategy & Governance Updates

- 37. <u>CBF Board Strategic Away Half-Day</u> The CBF Board's Strategic Away Half-Day meeting is scheduled for the morning of Wednesday 8 October 2025, with all CBF Board and Committee Members invited to attend. Refreshments and lunch will be provided, and transport to and from Guildhall can also be arranged for Members. An agenda and precise timings will be circulated closer to the meeting.
- 38. <u>Safeguarding Training</u> A CBF Member training session on Safeguarding is scheduled following today's meeting, at 2:30pm. The session will be held in hybrid format and is open to all CBF Board and Committee Members. The session will explore what safeguarding means in the context of CBF, including how our policy



and procedures work, what risks may arise across different areas of our activity, and how governance roles help ensure accountability and safety.

Impact & Learning Updates

- 39. <u>Learning Programme for Funding Team</u> The I&L team have been planning a learning programme for the Funding Team, to enhance the skills and confidence of colleagues ready to deliver Standing with Londoners. Topics are informed by analysis of the skills required for Standing with Londoners and feedback from colleagues on their needs.
- 40. Since June, the team has delivered Lunch & Learn sessions with <u>The Bridgespan</u> Group about Field Building, and with Trust for London about their <u>Racial Justice Fund</u>.
- 41. Following a competitive process, change specialists WrkWII were commissioned to create a short Team Transitions programme with a working group of colleagues. The programme is being designed to support the team in navigating change, align and strengthen clarity in relation to the *Standing with Londoners* policy and deepen connection and trust as the foundation for team collaboration. It will start with a face-to-face, all-team day on 4 September and continue with two online follow-up sessions.
- 42.1&L have created an anonymous survey to further understand the team's knowledge and confidence levels to enable design of future sessions and measure distance travelled during the learning programme. This has been reviewed by the Head of People, Director of EDI and Associate Funding Director for Learning and Operations, and will be completed when all members of the team are in post.
- 43. Other confirmed learning sessions include processes training for the Access to Justice Team and EDI in funding with Brap.
- 44. Welcome Session for Bridging Divides Grant Holders In Autumn the team will hold the second of two online Welcome Sessions in 2025 for the final cohort of organisations funded under *Bridging Divides*. These sessions are designed to strengthen understanding of CBF's mission and values, provide an overview of the grant management process, and outline the range of support available to grant holders. These are also an opportunity for grantees to meet peers and ask questions about the grant management process.

Communications Updates

45. Media Coverage – In June and July there were 64 items of City Bridge Foundation media coverage, of which 38 were about Tower Bridge, including coverage on <u>ITV News</u>, <u>MyLondon</u> and <u>LBC</u> about the lighting of the bridge to mark the England women's football team's Euro 2025 victory. There were 10 items of other bridge-related coverage, including <u>BBC London News</u>, <u>BBC Radio London</u> and <u>Londonist</u> stories on the 25th anniversary of the opening of Millennium Bridge, plus two stories about CBF generally.



46. Meanwhile, there were 14 stories relating to the foundation's funding, including coverage in *Fundraising* of its role as a funder for the Racial Justice Fund and in *This Is Local London*, where the foundations is referenced as a funder for the Parkside Community Centre, in Ilford, which is being refurbished.

Conclusion

47. This report provides a high-level summary of CBF activities since the Funding Committee last met in June 2025. The Funding Committee is asked to note the content of the report. Further information on any of the updates given in this report can be provided to the Funding Committee orally in the meeting or in written format in advance of or as a follow-up to the meeting.

Sacha Rose

CBF Chief Funding Director

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Committee:	Date:
Funding Committee of the City Bridge Foundation (CBF) Board	10 September
	2025
Subject: Budget Monitoring Report for CBF Funding Activities:	Public
Period Ended 31 July 2025	
Report of: Chief Funding Director & the CBF Finance Director	For Information
Report authors: Colleen Gregoric, Finance Business Partner	
and Sacha Rose, CBF Chief Funding Director	

Summary

This report provides a financial update on CBF Funding activities for the period 1 April 2025 to 31 July 2025 and an updated forecast for the financial year ending 31 March 2026.

CBF Funding's approved expenditure budget is £46.6m, comprising of £42.2m allocated to grant commitments, £4.1m to operational costs, and £0.3m to central recharges. Social and impact investment income is budgeted at £0.2m. The revised grants commitments forecast for the year is £54.2m. Further details are provided at paragraphs 3 to 10 of this report.

Recommendation

It is recommended that the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

a) Note the contents of the report.

Main Report

Background

- 1. In support of the budget monitoring oversight responsibilities of the Funding Committee of the CBF Board, this report presents a financial update on funding activities and the latest financial forecast for the year.
- 2. CBF holds a grant-making designated fund which represents surplus income set aside for funding grant-making activities. At the beginning of 2025/26, the unaudited grant-making designated fund held £68.3m. This represents an annual allocation of £17.7m together with funds remaining from prior years' regular allocations, alongside £50.6m remaining from the £200m uplift approved in March 2020. Appendix 1 depicts the grant–making designated fund analysis.



CBF Funding's Actual Spend v Budget

	Year to	Date 31 Ju	Annual - 2025/26				
		Latest Approved		Forecast	Latest Approved		
	Actual	Budget	Variance	Outturn	Budget	Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	
Grant Commitments							
Grants	(9,721)	(10,910)	1,189	(54,164)	(42,200)	(11,964)	
Total Grant Commitments	(9,721)	(10,910)	1,189	(54,164)	(42,200)	(11,964)	
Operational Costs							
Employees	(950)	(1,047)	97	(3,129)	(3,132)	3	
Consultants	(128)	(138)	10	(484)	(484)	C	
Supplies & Services	(95)	(94)	(1)	(528)	(529)	1	
Total Operational Costs	(1,173)	(1,279)	106	(4,141)	(4,145)	4	
Recharges	(119)	(116)	(3)	(344)	(347)	3	
Total Expenditure	(11,013)	(12,305)	1,292	(58,649)	(46,692)	(11,957)	

Grants

- 3. At the end of July 2025, grant commitments were £9.7m against the year-to-date budget of £10.9m. The variance of £1.2m is due to Bridging Divides. A surge of applications were received just before the deadline and these are still being processed. The underspend to date is mostly a timing difference with a small amount of real underspends.
- 4. Following reviews, the grant commitments forecast for the year has been revised to £54.2m against a budget of £42.2m, with the increase utilising funds already held within the designated fund and reflecting the fact that some spending planned for 2024/25 was deferred into 2025/26. The revised forecast considers the analysis of the first quarters grant commitments, current assessments in hand, and funding programs planned for the remainder of the year.
- 5. Propel is projected to have £18.2m spend in 2025/26 with the bulk (£16.8m) occurring in quarter three and only £0.4m incurred by the end of July 2025.New grants under Propel will be administered via Collaboration Circle from 2025/26.
- 6. Final Bridging Divides grants are being issued with £13.2m forecast for the year with £7.0m of this already spent.
- 7. Strategic Transition Awards of £10m are forecasted to begin in quarter three of 2025/26.
- 8. Access to Justice grants are budgeted to be £6.5m in the final quarter of 2025/26.



- 9. The Anchor programme has closed with the budget only including £1.0m for revocations.
- 10. Detailed analysis of the grants committed to date can be found within the Grant Funding Activity Report.

Operational Costs

Employee Costs

11. The year-to-date variance on employee costs is a timing difference, with recharges expected from other departments. The Funding team is near the end of a restructure. A full review will be done once the restructure is final. Currently employee costs are forecasted to align with budget by year-end.

Consultants Fees and Supplies and Services

12. Consultants' fees and Supplies and Services spends are tracking to budget.

Recharges

13. This heading includes activities undertaken by the City Corporation on behalf of the Funding Team, with costs being recharged for Human Resources, Digital Services, and premises costs. These are now processed on a quarterly basis, rather than solely at year-end and align to budget.

Conclusion

14. Grant funding commitments are expected to increase as the year progresses, with high-value commitments forecast for quarters three and four. CBF has launched its new ten-year funding policy, *Standing with Londoners*. As part of this, new funding programmes will be developed, including up to £10m of Strategic Transition Awards projected in the second half of the year. In addition, the majority of Propel funding is projected to be awarded in quarter three.

Appendices:

Appendix 1 – CBF Grants Designated Fund Analysis

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Appendix 1: CBF Grants Designated Fund Analysis

		CBF Annual Allocation					£200m Uplift				Total				
Year		Opening Balance	Grants expenditure	Admin expenditure*	Transfer**	Closing Balance	Opening Balance	Grants expenditure	Admin expenditure***	Transfer	Ŭ	Opening Balance	Grants & admin expenditure	Transfer	Closing Balance
		£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
2019/20		22.40	(30.50)	0.00	27.33	19.23	0.00	0.00	0.00	200.00	200.00	22.40	(30.50)	227.33	219.23
2020/21	sle	19.23	(26.43)	0.00	14.08	6.88	200.00	0.00	0.00	0.00	200.00	219.23	(26.43)	14.08	206.88
2021/22	Actuals	6.88	(20.93)	0.00	31.33	17.28	200.00	(6.24)	(0.73)	0.00	193.03	206.88	(27.90)	31.33	210.31
2022/23	AC	17.28	(17.28)	0.00	31.00	31.00	193.03	(42.67)	(1.38)	0.00	148.99	210.31	(61.33)	31.00	179.99
2023/24***		31.00	(31.00)	0.00	30.00	30.00	148.99	(52.41)	(1.39)	0.00	95.20	179.99	(84.79)	30.00	125.20
2024/25****		30.00	(30.00)	0.00	17.67	17.67	95.20	(48.77)	(1.98)	0.00	44.45	125.20	(80.75)	17.67	62.12
2025/26	Forecast	17.67	(15.00)	(2.67)	28.91	28.91	44.45	(39.16)	(1.10)	0.00	4.18	62.12	(57.93)	28.91	33.09
2026/27		28.91	(26.25)	(2.66)	29.35	29.35	4.18	(2.48)	(0.70)	0.00	1.00	33.09	(32.09)	29.35	30.35
2027/28	get	29.35	(26.25)	(3.10)	29.03	29.03	1.00	(1.00)	0.00	0.00	(0.00)	30.35	(30.35)	29.03	29.03
2028/29	Budget	29.03	(26.25)	(2.78)	29.03	29.03	(0.00)	0.00	0.00	0.00	(0.00)	29.03	(29.03)	29.03	29.03
2029/30		29.03	(26.25)	(2.78)	29.03	29.03	(0.00)	0.00	0.00	0.00	(0.00)	29.03	(29.03)	29.03	29.03

^{*}Administration expenditure for grant spend from the annual allocation was until 24/25 covered by free reserves. From 25/26 it is proposed that this amount will be included in the annual designated fund allocation, aiming to keep within c10% of the allocation for grant spend (excluding COLC recharges). This figure includes time on managing social investments but will be reviewed in 25/26 to ensure only grant management costs are charged to this fund.

^{**} Annual transfer is assumed at £15m +admin costs for the partial year in 2025/26 and subsequently £26.25 + admin costs for the remainder of the 5 year funding policy.

^{***} Provision was made for the funding team to be able to apply up to 10% of the £200m uplift (i.e. up to £20m) to cover administration costs of distributing surplus grants

^{****} Figures for 23/24 grant spend from the annual allocation include £4.8m adjustment for NPV of grant liabilities. Actual grant commitments were £26.2m

^{*****} Unaudited actual figures for 24/25. Figures for 24/25 grant spend from the annual allocation include £2.9m adjustment for NPV of grant liabilities. Actual grant commitments were £77.5m

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Agenda Item 7



Committee:	Date:
Funding Committee of the City Bridge Foundation Board	10 September 2025
Subject: Grant Funding Activity: Period Ended 18 August 2025	Public
Report of: Sacha Rose, CBF Chief Funding Director	For Information
Report author: Scott Nixon, Charity Operations Lead	

Summary

This report provides details of: funds approved and rejected under delegated authority since the last meeting of the Funding Committee in June through to 18 August 2025; the remaining 2025/26 grants budget; grants spend to date and for this meeting by London Borough compared with the Multiple Index of Deprivation and any grant variations that have been approved under delegated authority.

Recommendations

It is recommended that the Funding Committee of the City Bridge Foundation Board, in the discharge of functions for the City Corporation as Trustee of City Bridge Foundation and solely in the charity's best interests:

i) Receive this report and note its contents.

Main Report

Budget and Applications Update

- 1. There have been 110 grants awarded from the main grants programmes to date in 2025/26 (since 1 April 2025) with the net grant spend £11.4m. This leaves the remaining budget for grant spend for 2025/26 at £30.8m, however the forecast spend is expected to be in the region of £54.2m as a result of some spending planned for 2024/25 being deferred into 2025/26.
- 2. Final awards are still being made under Bridging Divides, with an anticipated 27 grants totalling £5.2m remaining (excluding Propel grants). Final awards and finalised totals will be shared at the next meeting.
- 3. In addition to the grants listed below, 1 application was withdrawn since the last meeting to 18 August 2025.
- 4. A full summary of grants committed and funds available for future commitments can be seen in **Appendix 1**. Heat maps of spending are shown in **Appendix 2**.

Grant Rejections

4. A list of all rejections approved in line with the current delegated authority procedure are provided within **Appendix 3**.



Grant Variations

5. Variations to the grants outlined have been agreed by the Acting Managing Director of CBF, the Chief Funding Director or a Funding Director, in line with the delegated procedure for the amendment of grants. Details of all variations are provided at **Appendix 4.**

Funds approved under Delegated Authority

6. The details provided at **Appendix 5** advise the Funding Committee of funds approved under delegated authority and urgency procedures from 19 May 2025 to 18 August 2025.

Conclusion

7. This report provides details of grant funding activity since the last meeting of the Funding Committee in June 2025.

Appendices:

- Appendix 1: Budget and Applications Update
- Appendix 2: Heat Maps of Index of Multiple Deprivation, Bridging Divides spend to date and this meeting's grants
- Appendix 3: Grant Rejections approved under Delegated Authority
- Appendix 4: Grant Variations
- Appendix 5: Funds Approved under Delegated Authority or Urgency Requests

Scott Nixon

Charity Operations Lead

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Appendix 1: Budget for Designated Grant-making and Restricted Funds to date (25/26 financial year)

Date of this report: 18/08/25	Grant making Designated Fund
	£'000
2025/26 Funds summary	
Funds balance at 1 April 2025 per draft accounts	59,463
Already earmarked for projects	(1,049)
Funds available for grantmaking at 1/4/25	58,414
Grants awarded 2025/26	
Grants reported to and awarded at June Committee	4,044
Delegated authority grants awarded June - August 2025	7,249
Uplifts and conditional grants recognised	145
TOTAL AWARDED TO DATE OF REPORT	11,438
Number of grants awarded	110
Write backs, variations & revocations financial YTD	(80)
Number of grants revoked, varied or written back	4
Other costs incl. staff costs associated with £200m uplift*	(51)
Conditional grants	(150)
TOTAL SPENT/ALLOCATED TO DATE	11,156
Subtotal: available at the date of this report	69,570
Remaining funds available	69,570
2025/26 budget summary	
Approved Grants Budget 2025/26	42,200
Add uplift non-grant budget 2025/26	1,100
Budget for 2025/26	43,300
Grants awarded to date of this report net of revocations	(11,357)
Other costs and allocations	(201)
Budget available to Committee at report date	31,741

*Note: from 25/26 all costs of grant making are being charged to the designated fund, not just uplift costs; however this report only covers the grant spend

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Appendix 2: Heat Maps of Index of Multiple Deprivation (average score for borough), Bridging Divides spend to date (£), and this meeting's grants (£)

Note that CBF data is categorised by the borough location of the funded organisation. Support from that organisation may go to the same or other boroughs. Not all grants have this data recorded.

Index Multiple Deprivation (Average borough score)1

Most Depriv 2nd Quartile 3rd Quartile	<u>ş</u>			Enf 59			
Least Depriv	red	Hrw	Brn	Hgy	Wth		
		199	184	37	45		
Hdn	Elg	Brt	Cmd	Isl	Hck	Rdb	Hvg
151	88	49	132	28	7	160	179
Hns	Hms	Kns	Wst	Cty	Tow	Nwm	Bar
95	96	122	134	208	27	12	5
	Rch	Wns	Lam	Swr	Lsh	Grn	Bxl
	297	173	42	43	35	60	190
		Kng	Mrt	Crd	Brm		
		270	214	102	230		
			Stn				
			227				

¹ ENF Enfield, HRW Harrow, BRN Barnet, HGY Haringey, WTH Waltham Forest, HDN Hillingdon, ELG Ealing, BRT Brent, CMD Camden, ISL Islington, HCK Hackney, RDB Redbridge, HVG Havering, HNS Hounslow, HMS Hammersmith & Fulham, KNS Kensington & Chelsea, WST Westminster, CTY City of London, TOW Tower Hamlets, NWM Newham, BAR Barking, RCH Richmond, WNS Wandsworth, LAM Lambeth, SWR Southwark, LSH Lewisham, GRN Greenwich, BXL Bexley, KNG Kingston, MRT Merton, CRD Croydon, BRM Bromley, STN Sutton

Main grants from start of Bridging Divides (September 2018) to Committee date (excluding LCRF) – rounded to nearest £100K:

Lowest Qua	rtile			Enf			
2nd Quartil	e			£1,800,000			
3rd Quartile				£15,000			
Upper Quar	Upper Quartile Hr		Brn	Hgy	Wth		
		£2,600,000	£9,800,000	£6,200,000	£3,300,000		
		£29,000	£66,000	£59,000	£33,000		
Hdn	Elg	Brt	Cmd	Isl	Hck	Rdb	Hvg
£2,500,000	£3,200,000	£4,300,000	£21,200,000	£26,300,000	£22,700,000	£1,900,000	£1,300,000
£23,000	£24,000	£37,000	£229,000	£273,000	£214,000	£18,000	£13,000
Hns	Hms	Kns	Wst	Cty	Tow	Nwm	Bar
£1,700,000	£5,100,000	£8,900,000	£12,800,000	£9,500,000	£15,000,000	£7,100,000	£2,400,000
£16,000	£63,000	£133,000	£135,000	£1,936,000	£124,000	£61,000	£32,000
	Rch	Wns	Lam	Swr	Lsh	Grn	Bxl
	£3,300,000	£6,100,000	£20,600,000	£14,400,000	£5,500,000	£4,900,000	£1,100,000
	£41,000	£44,000	£153,000	£110,000	£45,000	£43,000	£11,000
		Kng	Mrt	Crd	Brm		
KEY		£2,000,000	£2,900,000	£3,100,000	£2,100,000		
Total £		£31,000	£35,000	£20,000	£15,000		
Per 1000			Stn				
			£1,900,000				
			£24,000				

Main grants for this Committee – rounded to nearest £100K:

Lowest Qua	rtile			Enf			
2nd Quartil	e			£100,000			
3rd Quartile	2			£1,000			
Upper Quar	tile	Hrw	Brn	Hgy	Wth		
		£400,000	£400,000	£0	£400,000		
		£5,000	£2,000	£0	£4,000		
Hdn	Elg	Brt	Cmd	Isl	Hck	Rdb	Hvg
£0	£0	£400,000	£200,000	£1,000,000	£200,000	£200,000	£0
£0	£0	£4,000	£2,000	£10,000	£2,000	£2,000	£0
Hns	Hms	Kns	Wst	Cty	Tow	Nwm	Bar
£100,000	£200,000	£200,000	£400,000	£0	£400,000	£400,000	£100,000
£1,000	£3,000	£3,000	£4,000	£0	£3,000	£4,000	£2,000
	Rch	Wns	Lam	Swr	Lsh	Grn	Bxl
	£0	£0	£400,000	£600,000	£100,000	£200,000	£0
	£0	£0	£3,000	£5,000	£1,000	£2,000	£0
		Kng	Mrt	Crd	Brm		
KEY		£100,000	£0	£100,000	£0		
Total £		£1,000	£0	£1,000	£0		
Per 1000			Stn				
			£0				
			£0				

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Appendix 3: Grant Rejections Approved under Delegated Authority

Funding Request	Applying Organisation	Decision Date	Requested Amount	Declination Notes	Funding Request Owner
				It is recommended that this application be declined. While the project has merit, the request does not sufficiently align with the Foundation's current funding criteria. Given the	
				organisation's financial stability, available reserves, and the level of the funding request, the application was not considered	Lara Rufus-
26091	CASPA	05/06/2025	£422,413.00	a priority for support at this time.	Fayemi
26242	The Digital Services Consortium (Sense Lead Applicant)	05/06/2025	£403,200.00	This application could not be prioritised for funding. While the proposed work had relevant aims, the London-specific focus and leadership by Deaf and Disabled people were not sufficiently demonstrated to meet the programme's criteria, particularly in the context of current budget constraints.	Hannan Ali
25971	Healthy Living	17/06/2025	£370,209.00	It is recommended that this application be declined. While the project addresses an important area of need, the information provided did not fully demonstrate robust financial management or monitoring and evaluation processes. In the context of current funding constraints, the application was not prioritised for support.	Kerry Luker
				The application does not currently meet the quality standards required for funding, including appropriate qualifications for advice delivery and assurance mechanisms. While the proposal shows intent to address local needs, key areas such as supervision, monitoring, and quality assurance would need	Sandra
23600	Elders Voice	05/06/2025	£357,250.00	to be strengthened for it to be considered for support. It is recommended that this application be declined due to limited evidence of impact to date and a lack of detail on how the project has been shaped by those with lived experience of food poverty. Given the relatively low level of provision and the funding requested, the proposal is not considered to offer good	Jones
25926	Voices of Hope	05/06/2025	£335,911.00	value for money.	Lily Davies

Funding Request	Applying Organisation	Decision Date	Requested Amount	Declination Notes	Funding Request Owner
	High Trees Community Development			This application was declined as it falls outside the scope of the programme. While the proposed project to develop a community-led research network in Lambeth is of interest, the focus is on research and sector collaboration rather than on providing direct support to voluntary and community organisations delivering services to Londoners. As such, it does not meet the programme's criteria, which prioritise	
26126	Trust	05/06/2025	£302,581.00	infrastructure support that enables frontline delivery. Based on the information provided, assurance was not provided that financial management, safeguarding practices, and monitoring and evaluation processes were sufficiently	Gilly Green
26459	Food for All Shooting Star	17/06/2025	£300,000.00	robust to support funding at this time.	Kerry Luker
25375	Children's Hospices	05/06/2025	£265,456.00	Does not sufficiently address Trust's priorities and outcomes	Geraldine Page
25801	Forest Recycling Project Limited	19/05/2025	£239,792.00	Recommended for rejection by April Funding Panel. Due to budget constraints, it was considered a lower priority.	Chris Walker
26337	Wise Age Ltd	08/08/2025	£195,942.00	The May 2025 panel declined the application. While the grant period was reduced to three years in recognition of delivery capacity, panel members raised concerns about eligibility and strategic fit. The project was seen as a new service with limited evidence of need or clear community benefit and was considered a poor fit for the infrastructure strand. These factors led to a consensus to reject the application.	Hannan Ali
26462	Knights Youth Centre (KYC)	19/06/2025	£161,181.00	While the organisation is delivering valued wellbeing activities, the application did not sufficiently demonstrate robust financial management or clear environmental impact, which are key criteria for this funding programme.	Cecile Hyafil Guillerme
26461	Chiswick House & Gardens Trust	19/05/2025	£150,000.00	Recommended for rejection by April Funding Panel. Due to budget constraints, it was considered a lower priority.	Natalia Griffiths

Funding Request	Applying Organisation	Decision Date	Requested Amount	Declination Notes	Funding Request Owner
23240	Orpington Football Club	19/05/2025	£149,510.00	It is recommended that this application be declined as it does not meet the eligibility criteria for capital funding; the request relates to a new building, which falls outside the scope of the programme.	Lorna Chung
25751	Platform for Change	10/06/2025	£144,229.00	The application was recommended to be declined. The proposal did not demonstrate a strong enough case for support in London and raised concerns around deliverability, relevance to the Foundation's priorities, and overall strategic fit.	Gerard Darby
26246	Neighbourhood Church Beckenham	10/06/2025	£140,000.00	The application was recommended to be declined as it did not clearly demonstrate that the proposed work would have sufficient impact on the wider community.	Lorna Chung
26577	Jewish Volunteering Network	19/06/2025	£137,000.00	While the organisation is well regarded, the proposal did not clearly demonstrate the level of need or anticipated outcomes required to make a strong case for funding. In the context of current budget constraints and high demand, other applications were assessed as having a stronger strategic fit and greater potential for impact.	Ben Banks
26419	Children and Families Across Borders	19/06/2025	£129,045.00	While the organisation has a strong track record and the project addresses an important area of need, the proposal did not sufficiently meet the programme's priorities. In the context of high demand and limited resources, other applications demonstrated a stronger strategic fit and were prioritised for support.	Lily Davies
26367	Four Corners Limited	19/05/2025	£123,338.00	It is recommended that this application be declined. While the proposed lift installation follows an earlier access audit and aims to increase participation, the current level of community use is limited and the projected growth in engagement is modest. Given the Foundation's current funding priorities and budget constraints, the application was assessed as having limited strategic fit.	Natalia Griffiths

Funding Request	Applying Organisation	Decision Date	Requested Amount	Declination Notes	Funding Request Owner
26322	Barnet Community Projects	19/05/2025	£116,050.00	It is recommended that this application be declined due to concerns about financial sustainability. The organisation has operated with negative reserves over a number of years, and its current plans to improve financial resilience are not sufficiently developed to provide assurance.	Sharon Stephen
26328	Bexley Snap	19/06/2025	£113,500.00	While the organisation is locally active and well regarded, the proposal did not sufficiently align with the priorities of the "Support and Services for Deaf and Disabled People" programme. The focus on internal development and the limited representation of lived experience at leadership level meant the application did not demonstrate the level of strategic fit or impact required in a highly competitive funding environment.	Geraldine Page
26285	Support for new life	21/05/2025	£100,000.00	It is recommended that this application be declined. While the project meets some of the programme's aims, the application did not demonstrate a strong strategic fit with the Foundation's current funding priorities. Given budget constraints and the level of demand, the proposal was not prioritised for support at this time.	Lou Errington
24123	Cycling Projects	06/06/2025	£94,949.00	The application does not sufficiently align with the Foundation's current funding priorities. In particular there were concerns around the clarity of financial information and the absence of a monitoring and evaluation framework. Given budget constraints and competing priorities, the proposal cannot be prioritised for support.	Ben Banks
26634	Community Apothecary CIC	06/06/2025	£82,385.00	While the organisation is delivering valued wellbeing activities, the application did not sufficiently demonstrate robust financial management or clear environmental impact, which are key criteria for this funding programme.	Lou Errington

Funding Request	Applying Organisation	Decision Date	Requested Amount	Declination Notes	Funding Request Owner
26490	St Katharine's Trust	16/05/2025	£80,000.00	It is recommended that this application be declined. Based on the information provided, the organisation was unable to provide sufficient assurance around its financial management and safeguarding arrangements, which are key requirements for funding.	Kerry Luker
26667	KeshetUK	16/05/2025	£60,000.00	It is recommended that this application be declined as some of the proposed activity takes place during school hours and involves groups that fall outside CBF's funding criteria.	Caspar Cech-Lucas
26592	Blue Elephant Theatre	21/05/2025	£58,511.00	It is recommended that this application be declined. At the time of assessment, the organisation was unable to confirm its ability to deliver the proposed project due to ongoing uncertainty around its future operations.	Lou Errington
26629	LegalAliens Theatre	16/05/2025	£54,420.00	This application is declined due to concerns about financial viability and risk. The organisation has reported negative reserves for the past three financial years and does not currently hold a reserves policy. While the organisation appears user-led and is working with eligible beneficiaries, the current financial risk outweighs the case for funding at this stage.	Caspar Cech-Lucas
26596	SAFA CIC	07/07/2025	£50,000.00	While the aims of the project align with programme priorities, the proposal lacked clarity on delivery and outcomes, and the funding request was disproportionately high relative to the organisation's income. In the context of high demand, it cannot be prioritised for support.	Stella Brown
26585	Streatham Youth and Community Trust	06/06/2025	£38,562.00	While the capital request aligns with access and environmental priorities, a combination of governance, financial, and safeguarding concerns led to the proposal not being recommended for support at this time.	Natalia Griffiths
		TOTAL	£5,175,434.00		

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Appendix 4: Grant Variations

Applying Organisation	Funding Request Owner	Variation Type	Variation Amount	Variation Funding Committee Summary
Half Moon Young People's Theatre Ltd	Matthew Robinson	Revocation	-£933.24	Funding was awarded for an access audit which was completed in less time than originally estimated. The unspent balance of the grant has therefore been revoked.
Beaconsfield	Anneka Singh	Revocation	-£1,689.00	The organisation has drawn down funds for its access audit. The remaining balance is not required and has been revoked.
The Disablement Association of Barking and Dagenham	Anneka Singh	Revocation	-£3,126.00	Despite regular contact from City Bridge, we have heard nothing from this organisation since 2022 and therefore revoked the remaining grant balance.
Why me?	Anneka Singh	Revocation	-£575.00	At the end of the project there was a balance which had not been drawn by the organisation and, with their agreement, has been revoked.
Docklands Sailing Centre Trust	Hannan Ali	Revocation	-£2,520.00	Despite regular contact from City Bridge the organisation has not engaged, and therefore the grant offer has been revoked.
MayDay Rooms	Hannan Ali	Revocation	-£1,931.00	Funds relating to the unspent balance of the access audit have been revoked.
St Gabriel's Parish House Trust	James Walters	Revocation	-£100,000.00	Following the original grant award in 2019, the organisation funded has not provided any timeline for works and despite regular contact from City Bridge, it is unlikely that funds will be requested soon. As such, the grant has been revoked so funds can be awarded to another organisation with more pressing needs.
Street Storage	Hannan Ali	Revocation	-£800.00	The unused balance of the access audit award has been revoked.
Barnet Lone Parent Centre	Lara Rufus- Fayemi	Revocation	-£100,000.00	Grantee is facing imminent closure, as unable to secure required match funding.

Applying Organisation	Funding Request Owner	Variation Type	Variation Amount	Variation Funding Committee Summary
				The grant amount awarded was incorrectly recorded on
Girls Into Coding	Chloe Lloyd	Revocation	-£45,016.00	Salesforce. The revocation corrects that error.
Irish Community				The awarded amount was incorrectly recorded on Salesforce.
Services	Chloe Lloyd	Revocation	-£76,844.00	This revocation corrects that error.
St Mary's Secret				Following notice that the organisation was insolvent, City
Garden	Abi Sommers	Revocation	-£116,812.50	Bridge revoked the unawarded balance of grant funding.
Standing Together Against Domestic Abuse	Kate Halahan	Revocation	-£84,000.00	Following the end of the project partnership, the unawarded balance of grant funding has been revoked.
				Following the organisation's closure, the unpaid balance of the
Youth First CIO	Kate Halahan	Revocation	-£294,963.00	grant awarded has been revoked.
Dalgarno Trust	Chloe Lloyd	Uplift	£10.00	Due to an error in the grant offer letter, the organisation signed an agreement for £10 less than awarded. This uplift restores the grant to the intended amount.
				The organisation has closed and therefore the remaining
Advocacy Now	Lily Davies	Revocation	-£150,000.00	balance of the grant can be revoked.
Youth First CIO	Kate Halahan	Write-Back	-£19,537.00	Due to an expected organisational closure, Youth First will return £19,537 to City Bridge.
Standing Together Against Domestic Abuse	Kate Halahan	Write-Back	-£21,321.00	In 2023, Standing Together Against Domestic Abuse (STADA) was awarded a continuation grant of £132,000 over two years to support coordination of the Faith and VAWG Coalition. The grant began on 1 November 2023 but ended early on 31 March 2024 when the Coalition became an independent charity and STADA ceased delivery. STADA's end-of-grant report confirms expenditure of £26,679 against £48,000 received, meaning £21,321 will be returned to CBF. The remaining £84,000, which was not paid, will be revoked.

Applying Organisation	Funding Request Owner	Variation Type	Variation Amount	Variation Funding Committee Summary
	Sharon			The balance of the grant was not needed for the proposed
St Mary's Church	Stephen	Revocation	-£324.00	works and has therefore been revoked.
				This revocation relates to an error in the grant record on CBF's
Pleasance				database where no payment was made. The revocation
Theatre Trust Ltd	Lydia Parr	Revocation	-£400.00	resolves this database error.
Thanet Youth &				
Community				The organisation did not engage in the work and therefore the
Centre, The	Lydia Parr	Revocation	-£2,800.00	grant has been revoked in full.
Kentish Town				Following the audit there was a balance of £200 on the grant
City Farm	Lydia Parr	Revocation	-£200.00	which has been revoked.
Rich Mix Cultural				Following completion of the audit there was a balance of £400
Foundation	Lydia Parr	Revocation	-£400.00	on the grant which has been revoked.
				The organisation no longer wants to pursue the audit and
The Attlee Centre	Lydia Parr	Revocation	-£4,000.00	therefore the grant has been revoked in full.
Coram's Fields &				
Harmsworth				
Memorial				The audit and follow up has taken place with a balance of £800
Playground	Lydia Parr	Revocation	-£800.00	remaining therefore it is being revoked.
Pleasance				After all work has been completed £200 remains therefore is
Theatre Trust Ltd	Lydia Parr	Revocation	-£200.00	being revoked.
				After a successful first year, the funding conditions for years
Cripplegate	Matthew			two and three have not been met. Following discussion with
Foundation	Robinson	Revocation	-£20,000.00	the organisation, the balance has been revoked.

Applying Organisation	Funding Request Owner	Variation Type	Variation Amount	Variation Funding Committee Summary
Trust for London	Matthew Robinson	Uplift	£120,000.00	£120,000 in additional funding towards the Disability Justice Fund grants programme. Specifically, unplanned costs arising from the participatory grant-making elements of the programme, and additional provision for continuation grants required partly as a result of the inflationary environment experienced since the programme budget was conceived in 2020.
Greater London Volunteering	Tim Wilson	Revocation	-£20,000.00	The revocation of part of the strategic initiative awarded to London Plus to cover a deficit on core operating costs resulting from delays in payment by another funder. The other donor's funds have now been received and this balance can be revoked.
Cordwainers Grow CIC	Matthew Robinson	Revocation	-£40,000.00	Following the planned closure of the organisation, the balance of the grant not yet paid has been revoked.
Change Communication	Matthew Robinson	Revocation	-£5,000.00	Following discussion with the organisation, the project was agreed to be unviable, and the work ended early by mutual agreement.
Island House Community Centre	Lily Davies	Uplift	£9,049.00	The original, core grant, award amount was miscalculated by City Bridge during assessment. The uplift reflects an amount consistent with CBF's current policy on core funding.
		TOTAL	- £985,132.74	

Appendix 5: Funds Approved under Delegated Authority or Urgency Requests

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
	Afghan		£191,800 over three years (£62,650, £63,950, £65,200)		
	Association		towards a 1 FTE Immigration Adviser, as well as		Abi
26434	Paiwand Ltd	28/07/2025	associated management costs and overheads.	£191,800.00	Sommers
			£4,900 over one year towards the cost of a social		
			inclusion project in Hounslow using capoeira and		
	Afro-Brazilian Arts		associated dances and rhythms for children and young		
	& Cultural		people with learning disabilities that come from		James
26385	Exchange Institute	06/06/2025	disadvantaged backgrounds.	£4,900.00	Walters
			£212,292 over three years, (£67,812, £70,904, £73,576)		
			for salaries including 0.7 FTE Immigration and Public		
			Law Solicitor, 0.1 FTE Immigration Unit Supervisor, 1.5		
			days a month of the Activism and Engagement Manager		
			and 0.5 days a month of both the Head of Legal Practice		
			and the Director. Also for costs associated with		
			Community Organisation Engagement, the Lived		
	Anti Trafficking		Experience Group, client support costs and IT costs, to		
	and Labour		deliver early legal advice for migrants in London		Sharon
25029	Exploitation Unit	24/06/2025	escaping trafficking.	£212,292.00	Stephen
	Bosnia and		£150,670 over three years (£34,980; £56,390; £59,300)		
	Herzegovina		towards part time Welfare Benefits Advisor (28 hours		
	Community Advice		per week), part time Service Manager – (7 hours per		Sandra
23320	Centre (BHCAC)	10/06/2025	week) and associated project costs.	£150,670.00	Jones
			£146,940 (£48,490; £48,980; £49,470) over three years		
			towards the Breadwinners Programme, covering		
	Breadwinners		contributions to Programme Delivery and Management		Anneka
21108	Foundation	24/06/2025	costs and a contribution to core costs.	£146,940.00	Singh

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£100,000 over 12 months towards an uplift to the third		
			year of the advisory sector workforce development		
			programme led by Citizens Advice Wandsworth,		
			including a contribution to three trainees from		
			marginalised communities, alongside specialist		
			community partner recruitment support. The grant is		
			payable to Citizens Advice Wandsworth as lead partner,		
	Citizens Advice		working in collaboration with up to six Local Citizens		Nat
25919	Wandsworth	29/07/2025	Advice services across London.	£100,000.00	Jordan
	Clear Village		£19,600 over 2 years (£10,100; £9,500) towards a skills		James
26574	Charitable Trust	23/06/2025	exchange project at Vauxhall Estate in Westminster.	£19,600.00	Walters
	Community		£125,950 over three years (£42,400; £42,000; £41,550)		
	Language Support		towards advice and support for disadvantaged and		Sharon
25501	Services	07/07/2025	vulnerable people in their first language.	£125,950.00	Stephen
			£150,000 over three years (£50,000, £50,000, £50,000)		
			to strengthen capacity, and build collaboration and cross		
			sector voice amongst voluntary, community and social		
	Criminal Justice		enterprise networks working for a fair and more effective		James
24213	Alliance	17/06/2025	criminal justice system.	£150,000.00	Walters
	Deaf Multilingual				
	Community		£100,000 over 5 years (£20,000 x 5) towards Core		Akoja
23524	Support CIC	23/06/2025	funding for the provision of deaf advice services.	£100,000.00	Akuany
			£50,000 over two years (£25,000 year one and £25,000		Marek
25493	Dialogue Hub CIC	28/07/2025	year two) towards the salaries of café staff.	£50,000.00	Habrda
			£140,270 over three years (£45,000; £47,000; £48,270)		
			towards the costs of an employment programme for		
			young adults with moderate learning disabilities that		Lydia
24169	ELHAP	16/05/2025	addresses an identified gap in provision.	£140,270.00	Parr

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
	Experts by				
	Experience		£12,500 over 2 years (£6,000; £6,500) towards the cost		
	Employment		of mentoring sessions, employability workshops and		James
26450	Initiative C.I.C.	06/06/2025	expanding the network of refugee positive employers	£12,500.00	Walters
	Faith and Violence		£100,000 over two years (£45,000; £55,000) towards		
	Against Women		staff salary costs to support the short-term priorities of		Anneka
26950	and Girls Coalition	28/07/2025	the Faith and VAWG Coalition.	£100,000.00	Singh
			£100,000 over two years (£50,000; £50,000) towards		
			'Making Waves', a music-making and personal		
			development programme delivered with young people		Lorna
25773	Finding Rhythms	02/05/2025	with experience of the criminal justice system.	£100,000.00	Chung
			£50,000 over three years (£16,600; £16,700; £16,700)		
			contribution towards the Foundation Practice Rating		
			Project, subject to a satisfactory memorandum of		
	Friends Provident		understanding between CBF and the Friends Provident		Hannan
27172	Foundation	24/06/2025	Foundation.	£50,000.00	Ali
			£94,575 over 3 years (£30,000; £31,500; £33,075)		
	Hackney Migrant		towards housing advice and holistic advocacy for		Chloe
23150	Centre	06/06/2025	refugees, asylum seekers and vulnerable migrants.	£94,575.00	Lloyd
	Harrow Law		£160,000 over four years (£40,000 per year) towards		Lily
26409	Centre	07/07/2025	salary costs for a FT immigration solicitor.	£160,000.00	Davies
			£4,000 over 1 year (£4,000) as a contribution to the		
			salary cost of a Project Co-ordinator role and project-		Lara
	Havering BME		related expenses for Havering BME Forum's Rooted		Rufus-
26431	Forum	24/06/2025	Havering project.	£4,000.00	Fayemi

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£125,770 over two years (£62,970; £62,800) towards a		
			Project Manager (0.2 FTE), Ukrainian Activities		
			Coordinator (0.4 FTE), Afghan Activities Coordinator		
			(0.4 FTE), other project costs and support costs to		
			deliver wellbeing activities for Ukrainian and Afghan		la acces
00400	L la alth Duain	00/05/0005	children and young people, and support groups for their	0405 770 00	James
26103	HealthProm	22/05/2025	parents, across North West London.	£125,770.00	Walters
			£140,200) over five years (£26,987, £26,901, £27,809,		
			£28,759, £29,744) to build on and expand existing food poverty activities to reach individuals experiencing		
			poverty and homelessness and continue to develop		
			expertise in working with clients who have experienced		Marek
24111	Hearts & Helpers	28/07/2025	domestic abuse.	£140,200.00	Habrda
27111	Tiedits & Fielpers	20/01/2023	£252,000 over five years (£49,740; £48,350; £49,790;	2140,200.00	Tiabida
			£51,290 £52,830) towards the salaries and oncosts for		
	Home-Start		Co-ordinator (2 days pw), Director (2 days pw) and		Stella
24614	London	03/03/2025	associated project costs.	£252,000.00	Brown
		00,00,000	£142,066 over three years, (£48,698, £45,996, £47,372)		
			for salaries including 0.4 FTE Arts Projects Manager, 0.2		
			FTE Community Art Facilitator, 0.2 FTE Fundraiser and		
			1 day a month of both the Finance Manager and		
			Managing Director, Recruitment, Rent, Equipment and a		
			contribution towards oncosts, to re-start the weekly		
			Community Art School, led by and alongside		
	Hopeful Futures		neurodiverse adults, in partnership with East London		James
23665	CIĊ	11/06/2025	Textile Arts.	£142,066.00	Walters
			£63,000 over three years towards gardener wages		James
26477	Horatio's Garden	06/06/2025	(£20,000, £21,000, £22,000)	£63,000.00	Walters

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£126,304 over four years, (£30,644, £31,256, £31,884,		
			£32,520) for 0.9 FTE Counsellor salaries including		
	HYCS (Hounslow		pension and NI, to support the mental health of young		
	Youth Counselling		people on remand or convicted of criminal activities in		James
25335	Service)	24/06/2025	HMP Young Offenders Institution, Feltham.	£126,304.00	Walters
			£267,093 over three years (£87,885, £88,339, £90,869)		
	IKWRO -		to extend services and provide access to legal and		
	Women's Rights		housing advice for vulnerable women with insecure		Sharon
24360	Organisation	05/03/2025	immigration status who are fleeing physical abuse.	£267,093.00	Stephen
			£49,560 over 12 months to Inclusion Barnet to enable it		
			to continue to deliver the Listen to Act programme to		
			train young people to engage in patient participation		
			groups to enhance primary care access and health		
			outcomes in diverse communities. This is the merger of		
			an existing grantee, Listen to Act (ref: 22115), into		Gerard
27207	Inclusion Barnet	25/07/2025	Inclusion Barnet due to financial pressures.	£49,560.00	Darby
			£140,550 over three years (year one £46,800, year two		
			£46,600 and, year three £47,150) to support a Disability		
	Independent		Employment Support Service for ongoing, individualised		James
26562	Living Agency	10/06/2025	support for Disabled People and their employers.	£140,550.00	Walters
			£70,000 over five years (£14,000 x 5) for core costs		
			(towards salaries) of Info Latinos to support the Latin		
			American community in London. Work includes 1:1		
			mentoring, information sessions and networking to		
			support increased social inclusion, confidence and the		Maria
24739	Info Latinos	23/06/2025	networks of Latin Americans in London.	£70,000.00	Hughes
			£90,670 over 2 years (£46,070 £44,600) towards KEF		Lorna
26070	KEF KIDS	02/05/2025	Kids' out of school activities with Disabled children and	£90,670.00	Chung

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			young people. Funding cannot be used towards residential activities.		
	Kentish Town City		£45,230 over two years (year one, £22,930; year two, £22,300) towards an urban oasis; improving the wellbeing of local residents through free access to		James
26386	Farm	02/05/2025	wildlife/green spaces and community gardens.	£45,230.00	Walters
	Kiron Support		£263,430 over five years (£50,930, £51,000, £52,500, £54,000, £55,000) to cover the cost of the full-time salary and overhead costs for a Refuge Service Manager to provide culturally sensitive support to		Lara Rufus-
25972	Kiran Support Services	07/07/2025	women and children affected by domestic abuse, forced marriage, and 'honour-based' violence.	£263,430.00	Fayemi
			£60,300 for the Connect element of the Funder Plus Programme to fund providers and support the delivery of	·	Geraldine
27156	Locality	18/06/2025	the of the programme to December 2025.	£60,300.00	Page
05040	Middle Eastern Women and Society	0.4/0.0/0.005	£172,324 over five years (£32,499; £33,267; £34,168; £35,500; £36,890) towards the New Horizons programme, including 0.4 FTE Project Coordinator and	0470 004 00	Chloe
25946	Organisation Minaret	24/06/2025	0.6 FTE Domestic Violence and Welfare Advisor. £60,270 over 3 years (£20,870 in year one, £19,800 in year two and £19,600 in year three) towards the costs of a part-time worker to co-ordinate support groups and	£172,324.00	Lloyd
26548	Community Centre	02/05/2025	signpost accredited advice.	£60,270.00	Walters
20010	Mindful Photo Lab	32,33,232	£25,200 over three years (3 x £8,400) to support older adults via photography workshops to share narratives, boost well-being, encourage inclusivity, and culminate in a community magazine and exhibition, amplifying	200,210.00	James
26087	CIC	20/06/2025	disadvantaged voices	£25,200.00	Walters

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£61,470 over three years (£21,470; £20,000; £20,000		
			towards a targeted mentoring programme for refugees		
			and asylum seekers aged 16-25 at risk of violence or		James
26630	Mo1 Youths	02/05/2025	disengagement in North Kensington.	£61,470.00	Walters
			£18,400 over two years (2 x £9,200) to deliver a		
			targeted outreach program to support Migrants,		
			Refugees, and Asylum (MRA) Seekers in Greater		
	Molay Solutions		London, with a strong focus on LGBTQ+ and Trans		James
24112	CIC	20/06/2025	inclusivity community	£18,400.00	Walters
			£95,800 over 3 years (£33,300 yr1;£31,700 yr2; £30,800		
			yr3) towards the part-time Project Co-ordinator and Part-		
			time ESOL tutor posts; sessional digital literacy and		
	Mother and Child		employment workshop facilitators, volunteer costs,		
	Welfare		associated project costs and contribution to overhead		Sharon
26616	organisation	20/06/2025	and running costs.	£95,800.00	Stephen
	No		£122,600 over three years (£39,670; £40,850; £42,080)		
	Accommodation		towards the costs of delivering capacity-building		
	Network		services, voice, representation and advocacy support to		Stella
26665	(NACCOM)	28/07/2025	NACCOM members in London.	£122,600.00	Brown
	North London		£99,980 over 3 years (£31,600; £33,840; £34,540)		
	Muslim		towards the salary of a new Advice and Support Officer		Sharon
26627	Community Centre	23/06/2025	and a contribution to core costs.	£99,980.00	Stephen
			£83,070 capital funding towards installing double glazed		
	Parkside		windows and doors, ceiling insulation, car park		James
26507	Community Centre	02/05/2025	resurfacing, hearing loop system and signage.	£83,070.00	Walters
	Parochial Church				
	Council of the				
	Ecclesiastical		£90,000 Eco capital funding over 12 months for building		Lydia
26618	Parish of St.	05/06/2025	works including insulation, lighting and re-glazing.	£90,000.00	Parr

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
	Leonard, Streatham				
26468	Phoenix Rising	24/06/2025	£30,000 over two further and final years (£15,000, £15,000) towards the costs of Phoenix Rising's environmental action programme for young people in Brent.	£30,000.00	Abi Sommers
26666	Queer East CIC	23/06/2025	£60,000 over 3 years (£20,000; £20,000; £20,000) towards staffing, venue hire and other costs to support the expansion of Queer East's year-round, community-focused outreach activities across London.	£60,000.00	James Walters
26446	Response Ability Theatre Ltd	06/06/2025	£100,000 over 5 years (£20,000 per year) towards delivery of two monthly groups for trauma survivors, including staffing, delivery costs and contribution to overheads and core costs.	£100,000.00	Lily Davies
26484	ReviveFM CIC	23/06/2025	£18,000 over 3 years (£8,000; £7,000; £3,000) towards running costs for Revive FM's flagship projects, Companions and HijabBallers.	£18,000.00	Chloe Lloyd
26424	Rooted Finance	24/06/2025	£167,670 over three years (£53,670; £56,000; £58,000) towards the costs of a full time Specialist Debt Adviser and associated running costs.	£167,670.00	Stella Brown
24238	Save The World Club	24/06/2025	£84,600 over 3years (£27,500; £28,200; £28,900; etc) towards the costs of 2 days per week of the Kitchen Coordinator and associated running costs.	£84,600.00	Sandra Jones
	SCCOOP- The Streatham Common Co-		£109,810 over three years, (£36,870, £36,108, £36,832) for 1.0 FTE salary of the Volunteer & Events Coordinator role to connect the local community of Streatham Common with environmentally sustainable ecology and		Marek
25865	operative	28/07/2025	heritage volunteering opportunities.	£109,810.00	Habrda

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£98,970 over five years (£20,970; £19,900; £19,200;		
			£19,400; £19,500) towards an Artistic Director (8		
			hours/week) and a Project Coordinator (5-6 hours/week)		
	Shapeshifter		to deliver The Smiling Sessions, a singing programme		Lydia
26584	Productions	16/05/2025	for older people across East London.	£98,970.00	Parr
			£100,000 over two years (£50,000 x 2) towards		
	Southwark		addressing homelessness and destitution among newly		
	Refugee		recognised refugees, wrap-around integration support,		
	Communities		and sharing its Housing Surgery Model to refugee		Hannan
26444	Forum (SRCF)	24/06/2025	organisations in other London boroughs.	£100,000.00	Ali
	South West		£144,370 (Y1: £72,200 Y2: £72,170) for the salary costs		
	London Law		of the Cost of Living Project Manager and associated		Sharon
23241	Centres	10/06/2025	core costs is recommended.	£144,370.00	Stephen
			£124,100 over three years (£40,500; 41,400; £42,200)		
			towards a Project Coordinator (1 FTE), volunteer		
			training, publicity and support costs to deliver a food		
	0.717		distribution service, catering training and skills		
	SPID Theatre	00/07/0007	development for residents experiencing food poverty		Marek
26503	Company Ltd	28/07/2025	across North Kensington housing estates.	£124,100.00	Habrda
	St George the		£103,500 over 3 years (£33,800, £34,500, £35,200)		
	Martyr - Borough	00/07/0007	towards the salary and on costs of Borough Food		James
25578	Food Cooperative	09/07/2025	Cooperative's Project Manager.	£103,500.00	Walters
			£98,175 over five years (£18,869; £19,293; £19,719;		
		00/07/06 ==	£20,050; £20,244) to contribute towards the Sewing		Lydia
26480	Stitches in Time	02/05/2025	Support Network and associated costs.	£98,175.00	Parr
			£288,660 over five years (£49,670; £53,435; £57,440:		
00465	O: . T !!	00/00/000=	£61,745; £66,370) towards Street Talk's Outreach	0000 000 00	Anneka
26185	Street Talk	06/06/2025	Therapy Service.	£288,660.00	Singh

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£84,700 over 2 years (£45,900; £38,800) towards a part		
			time (0.8) advice and information post, registration for		
			AQS in Year 1 with support to attain it, and associated		
			running costs. Before releasing year 2 funding they		Sandra
26015	Subco Trust	03/07/2025	should obtain an AQS.	£84,700.00	Jones
			£115,470 is recommended over 3 years (£40,400,		
	The Carpenters		£38,800, £36,270) towards the costs of continuing Food		
	and Docklands		Bank and Warm Haven projects for marginalised groups		Sharon
26235	Community Centre	07/07/2025	in Newham.	£115,470.00	Stephen
			£100,000 for the Connect element of the Funder Plus		
	The Cranfield	10/00/000	Programme to fund providers and support the delivery of		Geraldine
27155	Trust	18/06/2025	the of the programme to December 2025.	£100,000.00	Page
			£90,000 over five years (£20,000; £19,000; £18,000;		
	The Friends of		£17,000; £16,000) towards 'Creative Conversations',		
00050	Cricklewood	00/00/0005	ESOL and craft sessions for Cricklewood's refugee,	000 000 00	Lorna
26056	Library	06/06/2025	asylum seeker and migrant communities.	£90,000.00	Chung
			£100k over 5 years (£20,000 x 5) towards supporting the		
	TI - O - NA/- I		continued delivery of the transition to employment work		01
00000	The GoodWork	00/00/0005	with Deaf and Disabled young people from lower	04.00.000.00	Sharon
22333	Foundation	06/06/2025	socioeconomic backgrounds.	£100,000.00	Stephen
00000	The Jigsaw House	00/00/0005	£58,500 over three years (£19,500 per annum x 3 years)	050 500 00	James
26396	Society CIC	06/06/2025	towards the post of Team Assistant.	£58,500.00	Walters
00040	The Love Tank	04/00/0005	£20,000 over one year towards core costs to strengthen	000 000 00	Abi
23913	CIC The DCC of the	24/06/2025	The Love Tank's financial processes and governance.	£20,000.00	Sommers
	The PCC of the		£62,420 over 12 months towards the implementation of		
	Ecclesiastical		eco-audit recommendations at St Laurence church and		Chlos
26070	Parish of St.	06/06/2025	community centre, including the installation of eco-	CG2 420 00	Chloe
26079	Laurence, Catford	06/06/2025	lighting, repair to blinds and provision of eco-bins.	£62,420.00	Lloyd

Funding Request ref.	Applying Organisation	Assessment Approved	Grant Description	Awarded Amount	Funding Request Owner
			£157,600 over 3 years (£51,900; £52,300; £53,400)		
			towards providing comprehensive advice and support		
			offered by led-by-and for charity for vulnerable		
	The Romanian		Romanian migrants and Ukrainian refugees in London.		
	and Eastern		The grant amount has been reduced slightly to reflect		Marek
21510	European Hub	28/07/2025	CBF's policy relating to contributions to core costs.	£157,600.00	Habrda
			£58,145 over 3 years (£18,826; £19,344; £19,975)		
	The WILDE		towards 2 x 0.2FTE support workers, office rental, and		Chloe
21556	Foundation	24/06/2025	other running costs for the WILDE Foundation.	£58,145.00	Lloyd
			£50,000 over five years (9,500; 9,750; 10,000; 10,250;		
			10,500) towards the costs of two 4hpw freelance Garden		
	Time To Grow!		Coordinators, staff training, growing sundries, and a		Matthew
26478	C.I.C.	24/06/2025	contribution to core costs.	£50,000.00	Robinson
			£84,000 over 3 years (£29,000, £28,000, £27,000)		
			towards salary and on-costs of a Work First Project		
			Worker, associated support volunteer expenses, the		
	Toucan		costs of achieving AQS accreditation and a small		Marek
23468	Employment	06/06/2025	contribution to overheads.	£84,000.00	Habrda
			£74,900 over three years (£26,700; £23,900; £24,300)		
			to provide a community food bank at William Bonney		
	UK LATIN		Estate and to start community meals and cooking		Sharon
26441	COMMUNITY CIC	24/06/2025	lessons at other housing estates in Lambeth.	£74,900.00	Stephen
			£86,470 over two years (£46,470; £40,000) contributing		
			towards the CEO, Marketing and Audience Manager		
			and Administrator and Project Co-ordinator posts and		Abi
25614	VocalEyes	02/05/2025	marketing and audience development costs.	£86,470.00	Sommers
			TOTAL	£7,248,844	

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